

Fuel Cell - MDEC

Oct. 4th, 2023

Ryan Sookhoo

Near Zero to Net Zero

Cummins' Commitment to Destination Zero



Lower emissions today



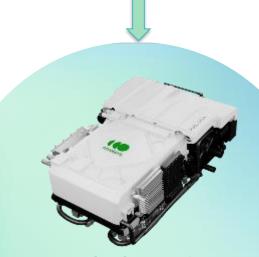
Reduce well-towheels emissions



Drive wide-scale customer adoption



Achieve zero emissions by 2050



Accelera by Cummins

Zero Emission Technologies
Accelera's fuel cells, battery electric,
electrolyzer and ePowertrain solutions are
ready to transition the rail industry to zero
emissions - today.

ENERGY SOURCES



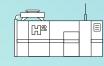
LOW CARBON FUELS



GREEN HYDROGEN ECONOMY



DECARBONIZED GRID



STORAGE

POWER SOLUTIONS



ADVANCED ENGINES



HYBRID



BATTERY ELECTRIC



FUEL CELL ELECTRIC



Our Purpose

We're here to accelerate the worldwide adoption of zero-emissions solutions.



A century of powertrain innovation



Powertrain of choice



Capabilities across applications



Ability to achieve scale



Security of supply



Global footprint for support

ACCELERA BY CUMMINS

Experience + Agility

Accelera - a business segment of Cummins - is a global leader in zero-emission technologies for the world's most economically vital industries, empowering them to accelerate the shift to a sustainable future.

2,000

of the world's brightest minds focused on decarbonizing technologies

2,500+

vehicles in the field with Accelera electrified components

70+

years of hydrogen experience

600+

electrolyzers deployed in the field

190+

countries and territories in our distribution + support network

3,000

fuel cells deployed in the field

Accelera Footprint





Accelera's Core Technologies





Creating solutions for industrial and commercial hydrogen generation and megawatt-scale energy storage

Industrial processes and fueling stations: PEM generator, alkaline hydrogen generator

Critical and uninterruptible power supply, power-to-gas technology



Fuel Cell Systems

Creating and integrating fuel cells for mobility and stationary power applications

Electric mobility: heavy-duty truck, transit bus, rail

Utility: microgrids, megawatt-scale grid firming and renewable integration

Commercial/Industrial: manufacturing, data centers, water treatment facilities, hotels/resorts



Electrified Components

Creating technologies and products for commercial battery electric vehicles and battery energy storage systems

On-highway: transit bus, school bus, medium-duty truck, walk-in van

Off-highway: construction equipment, terminal tractor, material handling, energy storage systems

Components: battery modules, battery packs, PCAs



ePowertrain Systems

Creating technologies and delivering eAxles for electrified vehicles

On-highway: medium-duty truck, heavy-duty truck, walk-in van, transit bus, school bus

Off-highway: construction equipment, terminal tractor

Components: integrated eAxles



Traction Systems

Creating technologies and delivering electric traction systems for electrified vehicles

On-highway: medium-duty truck, heavy-duty truck, walk-in van, transit bus, school bus

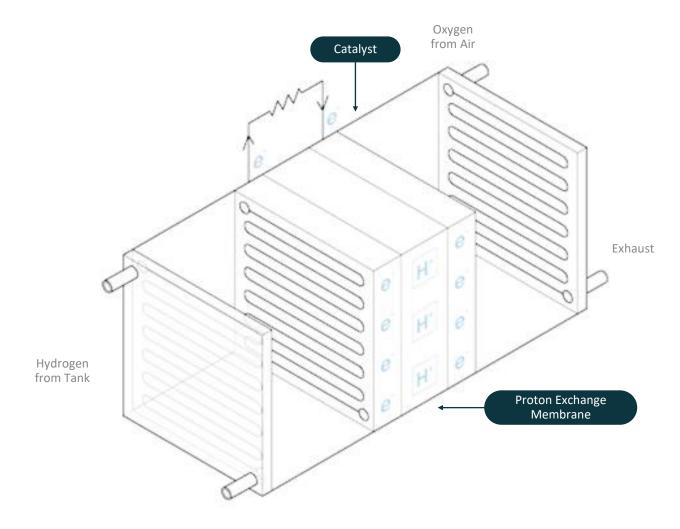
Off-highway: construction equipment, terminal tractor

Components: motors and inverters for remote mount and eAxle

The Essentials of Fuel Cells

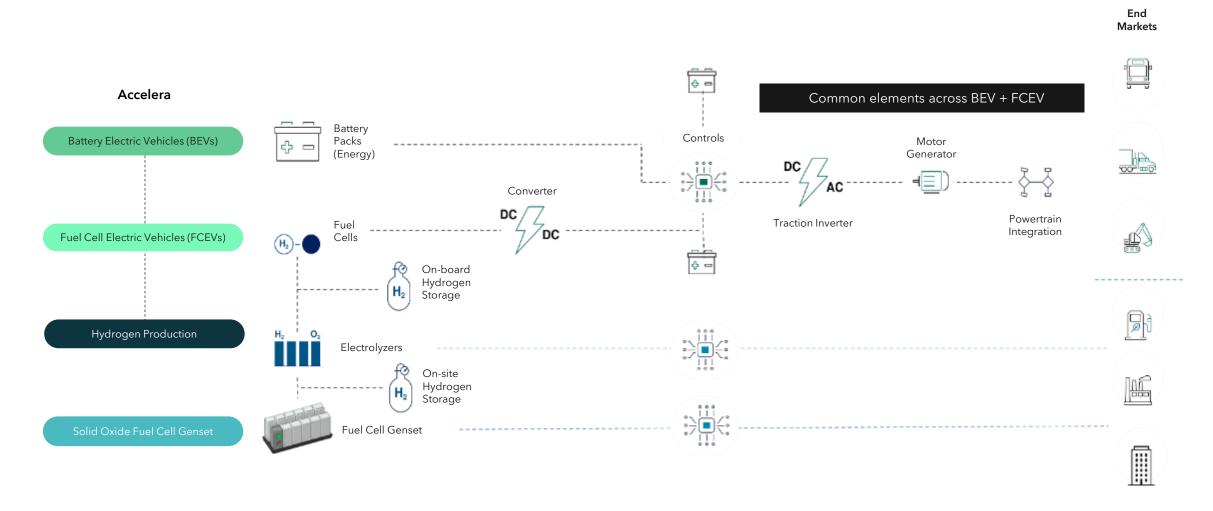
HOW IS H2 USED AS FUEL?

- Oxygen (O2) and hydrogen (H2) migrate into the fuel cell.
- The oxygen molecules migrate to the catalyst where the anode strips some of their electrons.
- This allows them to move through the cathode and to react with the hydrogen molecules to produce water vapor.

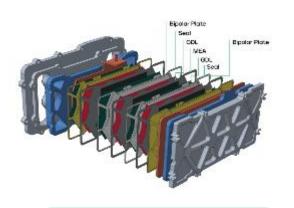


Complementary Technologies

SHARED KEY COMPONENTS AND CAPABILITY REQUIREMENTS



Accelera innovates throughout the Fuel Cell value chain





- Developing proprietary technology at the core of a Fuel Cell
- Strong partnerships and proven capabilities in manufacturing allows Accelera to gain security of supply and provide differentiating technology



Fuel Cell Module

- Pulling forward Cummins advanced Balance of Plat components to enable best in class power densities
- Critical knowhow in Fuel Cell component sizing to ensure the best performance, efficiency and durability



Fuel Cell Engine

- Increasing scope of supply to further improve performance, of Fuel Cell technology
- Using application and integration expertise to design solutions specifically for on road applications
- Packaging efficiencies provide best in class power density for Accelera Fuel Cell engines



Powertrains

- eAxle's, Motors, Power Control & Accessory System (PCAS)
- Accelera's advanced application experience positions us to lead in Powertrain sizing and integration
- Diverse and industry leading product portfolio is a key part to our success and enables the development of differentiating and best in class systems



Emissions Free

Why Hydrogen?

POWERING THE FUTURE

Performance

- Operates Quietly
- No compromise to:
 - Payload
 - Gradeability
 - Vehicle performance

Passenger Comfort

Uncompromised internal climate control

High Autonomy

- Range of 300 miles or greater without recharging or refuelling
 - Tank volume dependent



- Refuel in less then 15 minutes
- No extended charging queue or delay
- More time on road



Technological Synergy

 Onboard battery is managed by the fuel cell for maximum performance and lifetime and vice versa

Environmental

- Zero Emission at tailpipe
- Zero Emission well to wheel if hydrogen is generated from renewable energy sources



Medium-Duty Truck

Passenger Train

Full route flexibility

• Unbound by charging schedule on the route

Field Tests: On- and Off-Highway



 Class 8 fuel cell truck is on the road in California and deploying with a marquee fleet customers



 Fourth-generation fuel cell technology deployed with both Scania and Daimler Truck



91 Faun Trucks in operation in Europe on waste collection and sweeper vehicles



Delivery trucks with European grocery retailer ASKO



• Alstom trains operational in Germany, Canada, Saudi Arabia

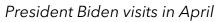
From Sea to Sky we're Powering the World with Clean Energy



U.S. Electrolyzer Production

Fridley, Minnesota







Ribbon cutting event in May with DOE Secretary Granholm

Accelerating the Shift

Recent successes and news highlights from Accelera by Cummins



Capabilities

Completed acquisition of **Meritor** and expanding electrification capabilities

Completed acquisition of **Siemens Commercial Vehicle** business, adding traction system technologies to the Accelera portfolio



Capacity

Spain: Construction underway on electrolyzer production plant, opening in 2024

United States: Began electrolyzer production in Fridley, MN in April

Belgium: Expanded electrolyzer production capacity to 1 gigawatt



Customers + Partners

Blue Bird: 1,000 electric school buses across North America

Tata: Pursuing zeroemission technologies in India

Battery: Announced a JV with Daimler Truck and PACCAR for battery cell production in U.S.

Thanks!